



Financing Energy Supply

The Role of the Private Sector

TAREK EL SAYED SHIHAB ELBORAL

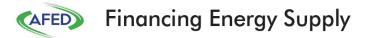
Introduction

Key Questions:

 What form do Public Private Partnerships in power supply infrastructure investments take in Arab region and what are the common themes and variations across countries?

 What challenges and barriers arise under current private sector financing models?

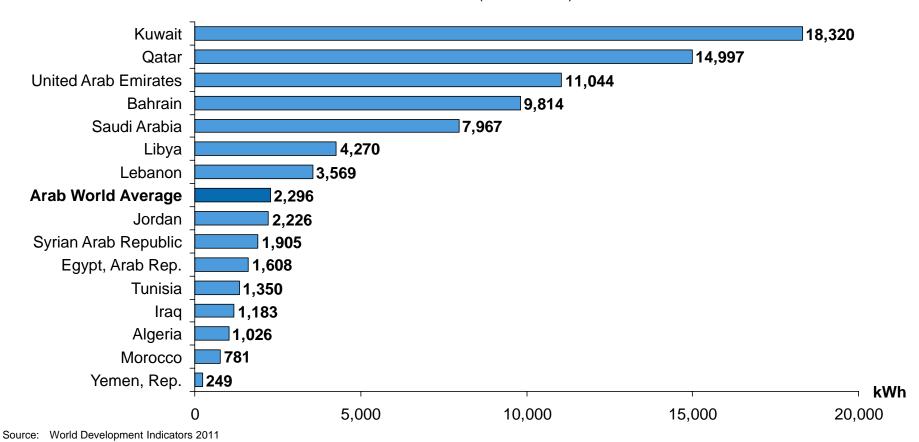
 What measures should be deployed to overcome current challenges and barriers?

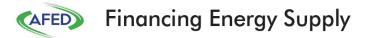


Per Capita Electricity Consumption

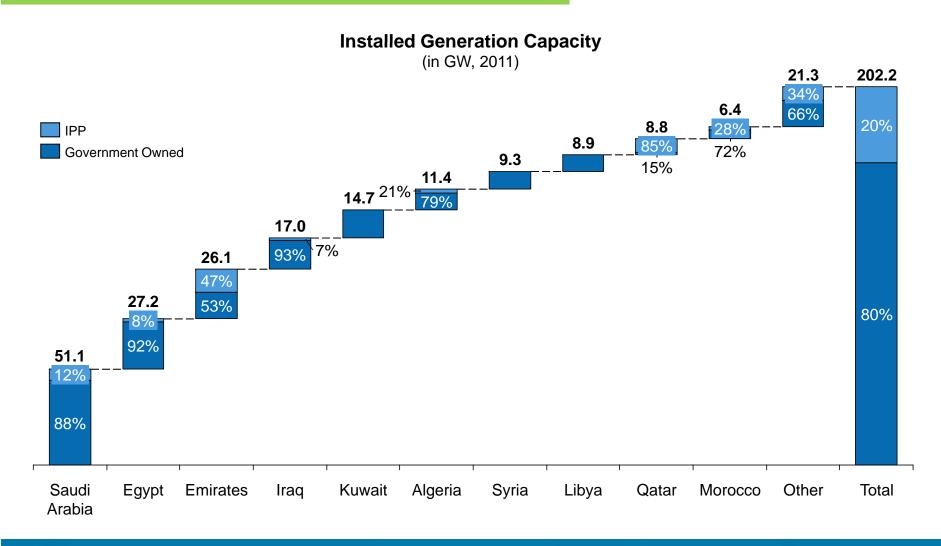
Per Capita Electricity Consumption of Selected Arab Countries

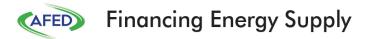
(kWh - 2008)





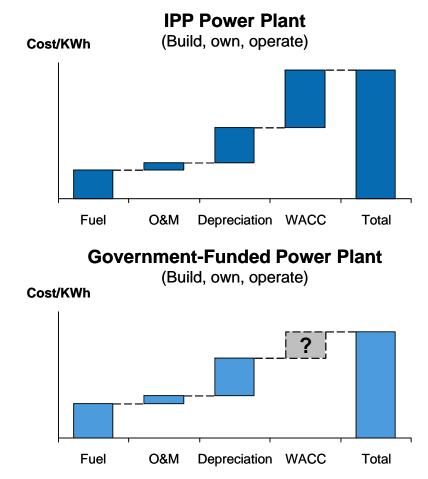
Installed Generation Capacity





Components of Power Cost

ILLUSTRATIVE



Differences in cost Components: IPPS vs. Government-funded Plants	
Fuel	 IPPS tend to control their heat rate degradation better
O&M	 IPPS show slight advantages as a result of lower manpower, more qualified staff, and better procurement practices, which are partially offset by lower salaries in government-funded plants
Depreciation	■ IPPs have tighter control over capital expenditures, with specifications designed to serve the life cycle of the IPP. Comparisons are often difficult due to the increased cost components of IPP tender packages (e.g. jetty and transmission substations)
WACC (Weighted Average Cost of Capital)	 IPPs have higher financing costs, but benchmarking government-funded plants is difficult
Other	 Indirect benefits to the economy are typically not factored into analyses. In the case of an eventual sale, a plant's terminal value would lower the costs of the IPP

Challenges

Long-Term Implications of Existing Financing Model

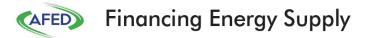
- Contingent liabilities
- Base-load Bias / Regulatory Capture

Infrastructure Investment Risk Landscape in Arab Countries

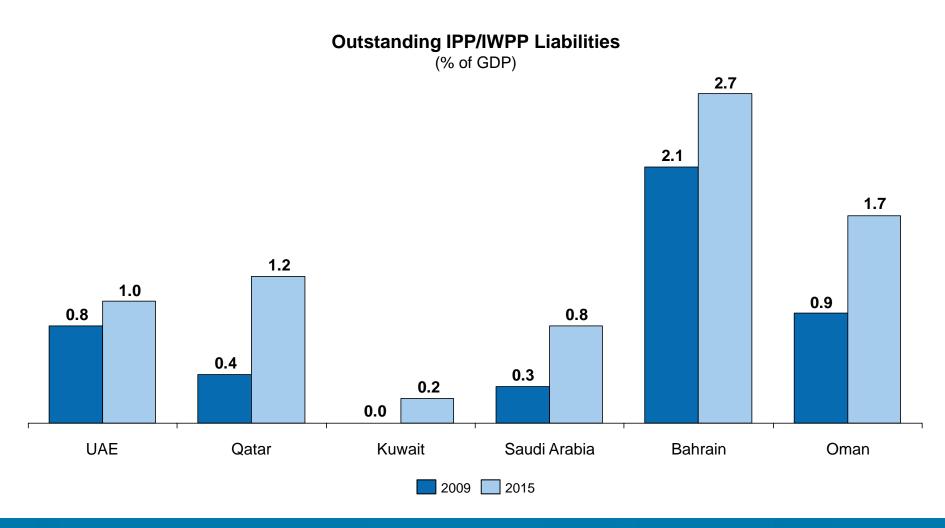
- Country / Political Risk
- Fuel Risk

Renewable energy supply challenges

- Fuel subsidies
- Political commitment



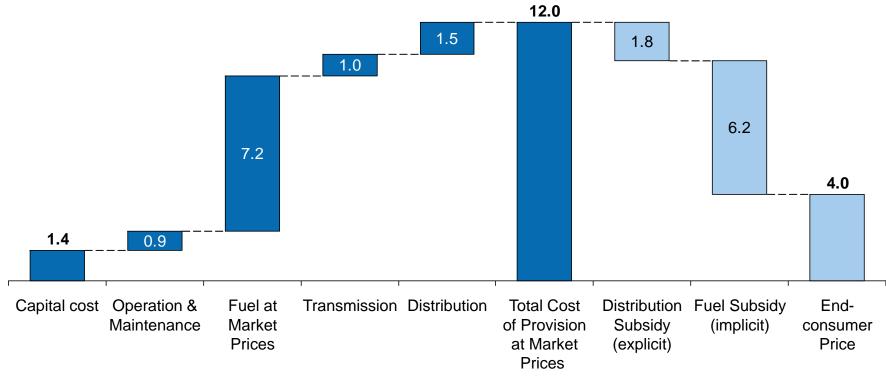
Outstanding IPP/IWPP Liabilities



Cost and Income Structure

Cost and Income Structure of a Typical GCC Utility

(in US cents per kilowatt-hour)



Note: Analysis based on a newly built natural gas combined cycle (NGCC) plant, a fuel price paid by the utility of \$1 per MMBtu, a market fuel price

of \$7 per MMBtu, plant life of 25 years, overnight cost of \$700 per kilowatt, and a real cost of capital of 4.5 percent

Source: Booz & Company analysis

What is next?

Improving the regulatory environment

- Long-Term Liability Management
- Integrated Infrastructure Planning
- Project Tendering Process
- Increasing transparency and comparability across projects

Facilitating Equity and Debt Financing Conditions
Promoting Renewable Energy Supply Investments

Building the capabilities of regulatory authorities

المنتحى العربي للبيئـة والتنميـة ARAB FORUM FOR ENVIRONMENT AND DEVELOPMENT



Thank You